

### Appendix D: Progress against 2023/24 approved Savings as at 30 June 2023 (Quarter 1)

Directorate Savings of £14.1m for 2023/24 were approved by Council on 10 February 2023.

The status of the delivery of approved savings at 30 June 2023 (Quarter 1) is noted below:

| Directorate                          | Approved Savings | Delivered  | Forecast     | At Risk      |
|--------------------------------------|------------------|------------|--------------|--------------|
|                                      | £'000            | £'000      | £'000        | £'000        |
| Community Wellbeing (S1 to S17)      | 6,105            | 260        | 3,845        | 2,000        |
| Children & Young People (S18 to S19) | 4,500            | 0          | 0            | 4,500        |
| Economy & Environment (S20 to S28)   | 2,200            | 246        | 1,049        | 985          |
| Corporate Services (S29 to S36)      | 1,330            | 300        | 730          | 300          |
| <b>Total Savings</b>                 | <b>14,135</b>    | <b>806</b> | <b>5,625</b> | <b>7,785</b> |
|                                      |                  | <b>6%</b>  | <b>40%</b>   | <b>55%</b>   |

At 30 June 2023 (Quarter 1), £0.8 million (6%) of the £14.1 million savings for 2023/24 have been delivered with a further £5.6 million forecast to be delivered in year.

Explanations and mitigations for savings at risk are included in the Quarter 1 Budget and Performance Report 2023/24. The status of individual Directorate savings as per Appendix B of the Council Report approved on 10 February 2023, are shown in Annex 1 below.

## Annex 1: Status of delivery of approved savings at 30 June 2023 (Quarter 1)

| Directorate  | Target<br>£'000 | At Risk<br>£'000 | In Progress<br>£'000 | On Target<br>£'000 | Delivered<br>£'000 |
|--|-----------------|------------------|----------------------|--------------------|--------------------|
| <b>Community &amp; Wellbeing</b>                             |                 |                  |                      |                    |                    |
| S1 Stable Engaged Workforce                                  | 710             | 500              |                      |                    | 210                |
| S2 Edge of Care and Prevention                               | 300             |                  | 300                  |                    |                    |
| S3 New Integrated Models of Care                             | 550             |                  | 550                  |                    |                    |
| S4 Occupational Therapy Delivery Model                       | 100             | 100              |                      |                    |                    |
| S5 Digital and Technology                                    | 500             |                  | 500                  |                    |                    |
| S6 Respite Provision   | 300             | 300              |                      |                    |                    |
| S7 Process Efficiency - Block Bed Contracts                  | 300             |                  | 300                  |                    |                    |
| S8 Telecare Charges  | 150             |                  |                      | 150                |                    |
| S9 Process Efficiency - Business Support                     | 100             |                  | 50                   |                    | 50                 |
| S10 Process Efficiency - Income Collection & Debt Management | 600             | 600              |                      |                    |                    |
| S11 Process Efficiency - Repairs and Maintenance             | 100             | 100              |                      |                    |                    |
| S12 Process Efficiency - Brokerage                           | 100             | 100              |                      |                    |                    |
| S13 All Age Commissioning                                    | 600             | 300              | 300                  |                    |                    |
| S14 Social Care Delivery                                     | 750             |                  | 600                  | 150                |                    |
| S15 Public Health  | 326             |                  |                      | 326                |                    |
| S16 Supported Living   | 369             |                  | 369                  |                    |                    |
| S17 Care and Funding Pathway                                 | 250             |                  |                      | 250                |                    |
| <b>Total Community &amp; Wellbeing</b>                       | <b>6,105</b>    | <b>2,000</b>     | <b>2,969</b>         | <b>876</b>         | <b>260</b>         |
| <b>Children &amp; Young People</b>                           |                 |                  |                      |                    |                    |
| S18 Place Management balance                                 | 466             | 466              |                      |                    |                    |
| S18 (i) UASC Expenditure Offset by Increased Claims          | 108             | 108              |                      |                    |                    |
| S18 (ii) Reduction In Proportion Of Residential Placements   | 624             | 624              |                      |                    |                    |
| S18 (iii) Discharge of Placement with Parents Orders         | 50              | 50               |                      |                    |                    |
| S18 (iv) Review of Staying-Put Payments and Allowances       | TBC             | TBC              |                      |                    |                    |
| S18 (v) Edge of Care Re-unification                          | 234             | 234              |                      |                    |                    |
| S18 (vi) Targeted Cohort Step Downs Q1                       | 768             | 768              |                      |                    |                    |
| S18 (vii) Increased Contributions for Complex Needs          | 100             | 100              |                      |                    |                    |
| S18 (viii) Reduced Costs of Parent & Baby Placements         | 150             | 150              |                      |                    |                    |
| S18 (ix) School Transport Savings                            | 0               | 0                |                      |                    |                    |
| S19 Recruitment and Retention                                | 2,000           | 2,000            |                      |                    |                    |
| <b>Total Children &amp; Young People</b>                     | <b>4,500</b>    | <b>4,500</b>     | <b>-</b>             | <b>-</b>           | <b>-</b>           |

| Directorate                                       | Target<br>£'000 | At Risk<br>£'000 | In Progress<br>£'000 | On Target<br>£'000 | Delivered<br>£'000 |
|---|-----------------|------------------|----------------------|--------------------|--------------------|
| <b>Economy &amp; Environment</b>                  |                 |                  |                      |                    |                    |
| S20 BBLP Annual Plan Revision                     | 350             |                  | 350                  |                    |                    |
| S21 Waste Collections                             | 80              | 80               |                      |                    |                    |
| S22 Parking Income                                | 450             |                  | 450                  |                    |                    |
| S23 Fees & Charges                                | 300             | 85               |                      | 169                | 46                 |
| S24 Fixed Penalty Notice Pilot                    | 50              | 50               |                      |                    |                    |
| S25 Transformation Planning & Regulatory Services | 350             | 350              |                      |                    |                    |
| S26 Economic Development: Vacancy Management      | 50              |                  |                      |                    | 50                 |
| S27 Enterprise Zone Running Costs                 | 150             |                  |                      |                    | 150                |
| <b>S28 Directorate Transformation Programme:</b>  |                 |                  |                      |                    |                    |
| S28 (i) Demand Management                         | 150             | 150              |                      |                    |                    |
| S28 (ii) Partnership Opportunities                | 225             | 225              |                      |                    |                    |
| S28 (iii) Commercial Opportunities                | 225             | 225              |                      |                    |                    |
| Public Realm FOM Project costs                    | (180)           | (180)            |                      |                    |                    |
| <b>Total Economy &amp; Environment</b>            | <b>2,200</b>    | <b>985</b>       | <b>800</b>           | <b>169</b>         | <b>246</b>         |
| <b>Corporate Services</b>                         |                 |                  |                      |                    |                    |
| S29 Exit From Inefficient Properties              | 300             | 300              |                      |                    |                    |
| S30 Increase in Rental Income                     | 170             |                  | 170                  |                    |                    |
| S31 Financial Payment Process Efficiencies        | 100             |                  | 100                  |                    |                    |
| S32 Mobile Phones                                 | 20              |                  |                      | 20                 |                    |
| S33 Herefordshire Now                             | 100             |                  |                      |                    | 100                |
| S34 Children's Services Legal Support             | 200             |                  |                      |                    | 200                |
| S35 Transformation of Legal Support               | 140             |                  | 140                  |                    |                    |
| S36 Transformation of Programme Management (PMO)  | 300             |                  | 300                  |                    |                    |
| <b>Total Corporate Services</b>                   | <b>1,330</b>    | <b>300</b>       | <b>710</b>           | <b>20</b>          | <b>300</b>         |
| <b>TOTAL DIRECTORATE SAVINGS</b>                  | <b>14,135</b>   | <b>7,785</b>     | <b>4,479</b>         | <b>1,065</b>       | <b>806</b>         |

#### RAG Rating – to show confidence in delivery of savings

|              |  |
|--------------|--|
| <b>Red</b>   | Delivery in 2023/24 at risk. Recovery action to identify mitigations required. |
| <b>Amber</b> | Activity to deliver savings in 2023/24 is in progress.                         |
| <b>Green</b> | Activity to deliver savings expected to be delivered in 2023/24 is on target.  |
| <b>Blue</b>  | Savings achieved in 2023/24.   |